



Motor Transports, Inc.

**Ee-Jay Motor
Transports, Inc.**

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TWIN CITIES EXPANSION ENHANCES EFFICIENCY & CUSTOMER VALUE

On December 31, 2002, we closed on the purchase of our terminal/ maintenance / office facility located contiguous with the Union Pacific Railroad in St. Paul, Minnesota where we have been trans-loading in partnership with the Union Pacific Railroad for ten years. The building consists of two drive through bays of 3,800 square feet which includes an adjacent area within the bay used for ease in carrying out maintenance functions.

As a part of the same building, there is attached a 1,250 square foot office facility together with a fifth overhead door to facilitate shipping and

receiving shop items, large samples, etc. On December 18, 2002, the installation of our new on premises 70' 120,000 pound platform scale was completed and put into service at the new St. Paul facility.

The steady growth of our Twin Cities Terminal is testament to the vitality of the area but more importantly to the faith of our growing customer base and their continued expansion in the region as they recognize the Ee-Jay / Twin Cities combination as a good logistical choice for inter-model terminaling.



Tom Imlay (right) receiving safety award



Larry Hurt of TRRA guest speaker

SAFETY FIRST!

On Saturday, February 1, 2003, at a regular safety breakfast attended by all of our East St. Louis employees, Vice-President of Operations and Safety Director Tom Imlay accepted two Safety Awards from Mr. Rick Bargatze, Senior Account Representative of Liberty Mutual Group. The awards, one each for the East St. Louis and St. Paul operations, recognizes Ee-Jay Motor Transports, Inc. as having significantly bettered industry figures of lost time per hours worked.

Presentations made at the meeting on this date were given by Mr. Todd Martin from Liberty Mutual on Safe Driving and Lifting Practices and Mr. Larry Hurt, Director of Operating Practices and Compliance, of the Terminal Railroad Association of St. Louis on procedure and safety in and around rail yards.

Additionally, Mr. Hurt was presented with a plaque from Ee-Jay in appreciation for 22 years of prompt, professional and courteous response on behalf of the Terminal Railroad Association of St. Louis.

EMPLOYEE PROFILE

LATEST EAST ST. LOUIS TERMINAL UPGRADE COMPLETED WITH OFFICE ADDITION AND REMODEL

We have recently completed the expansion and remodeling of our office in East St. Louis which is the last of several terminal upgrades and betterments that were decided upon and scheduled over a five year period.

We are proud of our East St. Louis facility which now holds more than 120 rail cars, is occupied and doing business 365 / 24/ 7, and utilizes the latest in mainte-

nance and support facilities to include our two bay drive through dedicated wash facility. The ex-rail movement of various liquid and dry commodities in bulk has been a daily part of the activity at our home office / terminal for more than fifty years. As to plastic pellet transfer, 2003 marks the 34th consecutive year that we have been engaged in this type of business.

A sampling of bulk commodities, terminaled today and in the past include plastic pellets, wine, corn syrup, starch, flour, lubricating oil, asphalt and liquid and dry granulated sugar. The recent addition of a portable boiler now supplements the number of "steam heated" car spots we offer for the heating of liquid material in railcars and trailers.

Mr. Dan Rheume, Ee-Jay Twin Cities satellite terminal manager, celebrated ten years with Ee-Jay Motor Transports, Inc. this past summer. Dan is very much a working foreman as he personally loads and delivers on busy days to supplement his regular loader/drivers, each of whom has been selected and trained by Dan.

Dan and his wife Kim have resided in the Twin Cities area for twenty-five years and are recently the proud parents of two little girls, Zoe and Grace, whom they adopted in Korea. Dan also is something of a hockey fan as you will notice as you visit his office where you will find a poster of his cousin, Manon Rheume, the first female professional hockey player.

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